



#### THE EXECUTIVE TRAINING PROGRAMME IN JAPAN AND KOREA

2009 - 2010

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### The EU policy context

- Japan and Korea are key economic partners
- Japan: 5th largest trade partner (5% of EU trade)
- Korea: 8th largest trade partner (2,4%) [ahead of India and Canada]
- Cooperation in key projects:
  - ITER with Japan and Korea
  - Galileo with Korea





# The EU policy context

- There are however imbalances in trade flows:
  - Trade deficit with Japan (goods): 32 M<sup>2</sup> € (2006)
  - Trade deficit with Korea (goods): 16 M<sup>2</sup> € (2006)
- And the trade deficit is growing...
- Both Japan and Korea are attractive targets for EU investment
  - With Japan: EU investment in Japan catching up (88  $M^2 \in$ )
  - With Korea: EU first investor in South Korea (24 M<sup>2</sup>)
- Initiatives (private/public) to boost trade and investment
  - Free Trade Agreement with Korea
  - "European Integration Agreement" (EBC)





# The EU policy context: what actions?

- Bilateral relationship with Japan and with Korea
- Regulatory Reform Dialogue with Japan
   Focus on the regulatory environment/market access
- Negotiations for a Free Trade Area with South Korea
- Dedicated cooperation programmes:
  - Training Programmes (ETP, EU-Japan Centre)
  - Gateway (export promotion programme)
  - EU Centres: partnership with Universities





#### The success story of ETP

- ETP Japan created in 1979
- ETP extended to Korea in 2002
- Close to 1000 ETP graduates
- ETP graduates have held key positions in European companies established in Japan

• Major upgrade in 2006





# The training programme

- Inception Module in Europe (3 months)
  - Sciences Po
  - SDA Bocconi
  - SOAS
- Immersion module in Japan/Korea (6 m)

   Waseda University (Tokyo)
   Yonsei University (Seoul)
- Internship in Japan/Korea (3 m)





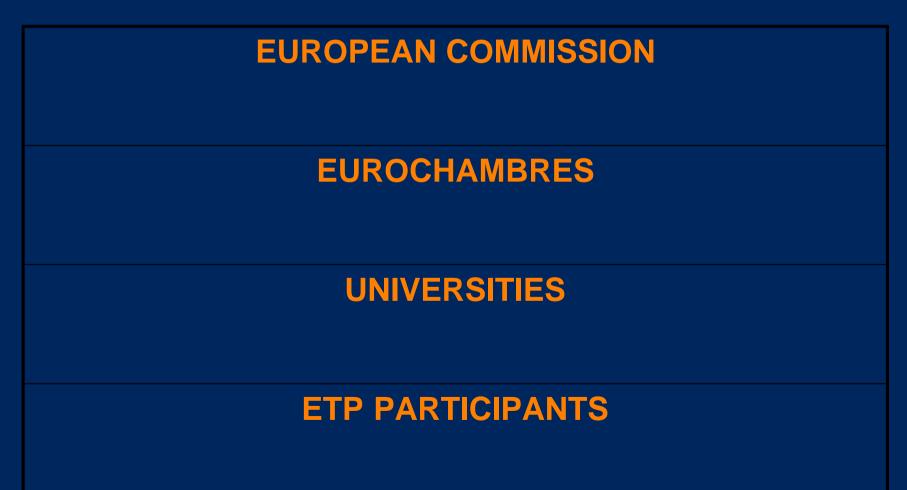
# Key features of ETP

- Balance between language and business culture
- Target level for languages:
   ETP Japan: Level 3 of JLPT
   ETP Korea: Level 4 of KLPT
- Focus on specific business aspects
- Internship
- Development of business plan





#### Who is who in ETP?













#### Main objectives and targets

- Facilitate exports/investment for European companies towards Japan and Korea
- Train European executives who will develop trade/investment to Japan/Korea
- Typically, high-potential European executives (beginning or mid-career)
- Joint endeavour/Support from their company is required





#### **Participants**

- ETP JAPAN: 45 (maximum)
- ETP KOREA: 15 (maximum)
- Double filtering:
  - Minimum requirements
  - Award criteria
- Applicable to companies and candidates



# Minimum requirements for the sponsoring company

- Have exports or investments in Japan or Korea respectively; or have plans to develop exports or investment in these countries
- Be EU-based/owned, with global headquarters in the EU, European identity, and producing goods or services of EU origin
- Employ a minimum of 5 people or: have an annual turnover of 1 million euros or more
- Be committed to contributing towards the living expenses of the participant
- Be committed to maintaining an employment link



# Minimum requirements for the candidate

- European Union citizenship
- Be employed by the sponsoring company
- Have a University degree of B.A. level + 3 years of professional experience as an executive or 2 years of higher education + 5 years of professional experience as an executive
- Demonstrate an excellent command of English
- Have not previously participated in ETP



- The quality of the sponsoring company's business plans in relation to Japan or Korea
- The **support provided** to the company's candidate during ETP training
- The **quality** of the candidate's academic qualifications, professional experience and international exposure
- The candidate's future role in the company after the ETP
- The **compatibility** of the candidate's personality with the requirements of the programme





# The Interview: what are we testing?

- Motivation
- Business plan
- Future role
- Personality
- English
- Probing any unclear point





#### The promotion phase

- 21-22 February 2008: Kick-Off Meeting
- March 2008: Opening of applications on ETP Website
- March-September 2008: Promotion campaign
- 30 September 2008: Deadline for applications

#### **!!! APPLICATION DEADLINE IS IMPERATIVE**





### **Selection of candidates**

- October 2008: pre-selection of (max) 120 candidates
  - Screening of applications on the basis of Minimum requirements
  - Ranking on the basis of Award criteria
- 20 October-7November (tbc): interviews/tests for pre-selected candidates
  - In Brussels for candidates based in Europe
  - Via videoconference for Japan/Korea
  - Panel interview chaired by Commission



# Selection of candidates and contracting

- December 2008: Decision by the Commission
  - Formal decision communicated by Commission to candidates
  - Possibility for candidates to get feedback

APAN

- January 2009: future participants provide administrative information to the Commission
- February 2009: « contracting » phase: all participants to sign grant agreement with Commission (scholarship of 24 000 euros)





# **Timetable for training**

- 2 March 2009: ETP starts in Sciences Po (Paris)
- Mid-June 2009: Start of immersion phase

December 2009- January 2010: Internship

 March 2010: Final tests and graduation ceremony





# What support?

- Training programme financed directly by the Commission
- Scholarship of 24 000 euros
- Application: on-line at <u>www.etp.org</u> (from March)
- Information, advice and support: national coordinator and regional antennae (CCIP for Paris region)